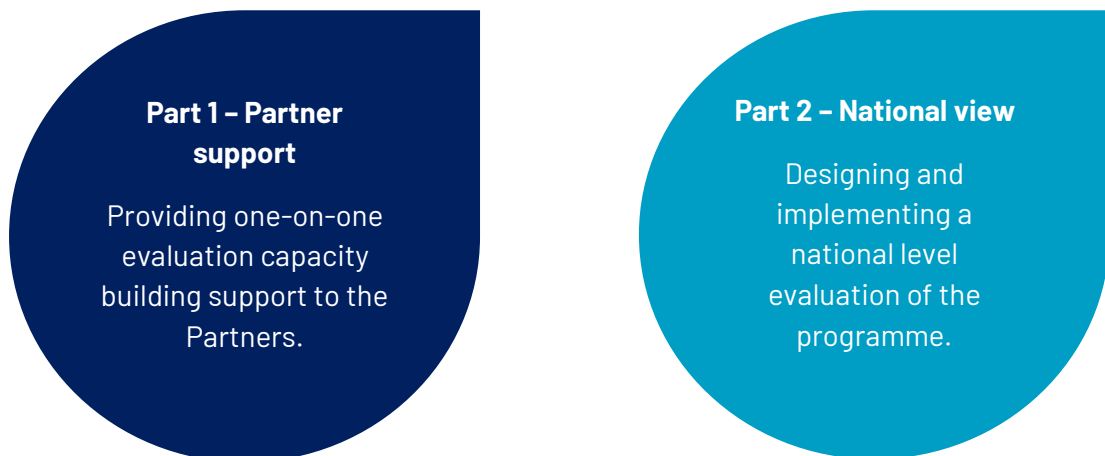


EVALUATION OVERVIEW OF THE STRENGTHEN AND ADAPT PROGRAMME

Evaluation design

The evaluation will assess the implementation and impact of Sport NZ's Strengthen and Adapt (S&A) Programme. The evaluation has been designed to effectively answer the key evaluation questions, in a timely, cost-effective, and scalable manner that does not place excessive burden on the Partners.

Monitoring and evaluation of S&A consists of two parts:



Part 1: The evaluation support is a mix of workshops, interactive information sessions, and one on one support. This provides an opportunity to build skills, create connections, share learning, and provide Partner-centric support.

The insights from partners' evaluation work can also be used to inform the national evaluation (as appropriate), and the national evaluation insights can also be used to share learning across the National Partners about what works, the changes that have been made, and what we have all learnt along the way.

Part 2: National view will look across all Partners and waves to understand the success of the programme in terms of its overarching vision and key outcomes. This will integrate evidence from across all Partners to understand the collective achievements in relation to the key S&A outcomes.

The evaluation design draws on programme theory (Funnell & Rodgers, 2011) to test the NPS&A intervention logic (see Appendix).

Key evaluation questions

The evaluation will include a focus on process and outcomes, and will address the following questions:

Process evaluation questions

1. How well have Partners managed the process of creating, managing, and implementing projects?
2. Were the projects implemented as intended? If not, what adaptations were made?
3. What supported and challenged their progress?
4. To what extent have Partners changed their business/organisational structure/operating models?
 - a. How well have they managed any 'change process'?

Outcome evaluation questions

5. How well have Partners achieved their 'project' outcomes?
 - a. What common factors contributed to the achievement of the project outcomes?
6. To what extent have the short-term and medium-term outcomes of the S&A Programme been achieved?
7. To what extent do different delivery model/structures improve quality of delivery and quality of experience?
 - a. What aspects of these model appear to be contributing to this difference?
8. How has the S&A Programme supported Partners to connect and network with one another?
 - a. In what ways has this contributed to the achievement of their project outcomes and the vision for the S&A Programme?
9. How has the S&A Programme improved the resilience/sustainability of national partners?
 - a. What are the key factors to improving resilience?

Understanding Success: How much and by when?

The evaluation is designed to build an evidence base over its three years to understand the contribution of the S&A Programme to its intended outcomes.

The timeframe available for the three-year evaluation will see the data collection and analysis focusing on the short- to medium-term outcomes (see programme logic). While the long-term outcomes can continue to be monitored, these will not be expected to demonstrate significant change during our evaluation work.

Data collection methods and tools

The evaluation will draw on multiple data sources to evaluate the implementation and outcomes of the S&A Programme. Evidence will include partner and national-level data, such as partner reports, Synergia-led interviews and surveys, case studies, and Sport NZ national data. Each data collection method is aligned to one or more of the evaluation questions.

Feedback and reporting

Synergia and Sport NZ meet regularly to track progress and respond to any risks to delivery.

The evaluation will also result in four reports. The Annual reports will be designed to focus on key messages to address the evaluation questions and support continuous improvement.

Appendix: The Strengthen and Adapt Intervention Logic

